

**Page 1****Organization of Small Groups in the Cities**

[Translator comment: Hereafter groups are referred to as cells]

**Chapter 1**

Work team in the cities:

- 1- Command Cell
- 2- Information Cell
- 3- Supply Cell
- 4- Execution Cell

**Introduction:**

Operating in cities requires small and separate cells of no more than 4 individuals. Those individuals are preferably from the city and not from the countryside or Bedouins, because moving inside the cities requires members who are accustomed to city life...In the city there are quite a few state operatives; the state recruits more urban operatives because of the importance of the cities since this is the location of important state targets, powerful figures, wealth, and communications. These represent the state power. That is why the cells should be small and separate, in case one cell or some members are arrested by the state, the loss will be only a small cell and the other cells will remain operational.

Cells must not be sent to operate in the cities without training, proper preparations, legal documentation, and a suitable cover for the city... That is why we prefer that the best members of the movement should be operating in the cities. They should be the most educated and cultured. (Also, operating in the cities requires a huge financial support due to the high cost of living).

The cells operating in the cities must not fall prey to the same fatal mistakes that most of the other Jihadist movements in the Muslim lands haven fallen into. The mistake is that one single cell does all the work, from gathering information, to buying arms, to obtaining documents, and executing the operation. This has resulted in many Muslims getting arrested by the government without getting to participate in the operation... This has also resulted in creating fear among collaborators of the Islamic movement, whether they are emotionally collaborating or collaborating for money like arms dealers or forgers. Those collaborators have stopped working with Islamic movements because of the many mistakes of these movements... God willing, we will talk in these papers about how to form and operate cells in cities.

**Page 2****1- Command Cell**

- a. Consists of 2-4 members.
- b. Has the responsibility to supervise operations and to direct the other three cells.
- c. The command cell receives its orders from the supreme command through a dead drop, and then it sends its orders to the other three cells also via a dead drop.
- d. The members of this cell have complete knowledge of planning different

types of operations in the cities. Thus, they are to be chosen from the best members.

- e. These cells will be trained in the following: studying and analyzing the information obtained by the information cell / planning to execute the operations in the cities / secret communications / the methods of work for the cells of information, supply, and execution.

## 2- Information Cell

- a. Consists of 4 members.
- b. These four have the individual capability of performing the whole cell's work. For example: ... the gathering of information usually will be done with a couple of members only. Or, if the target is big, the information gathering will be done by all four members... Therefore, all members of the cell must be trained on how to gather information on targets.
- c. There are specialties for the members (but notice that all members can individually perform all specialties) as follows:
  - i. Computer specialist... Their responsibility is entering data.
  - ii. Information categorizing personnel... Their responsibility is to prepare the information and categorize it so that it will be ready for direct entry.
  - iii. Lab specialist... Their responsibility is to develop and print film that has already been taken.
  - iv. Communication personnel... Their responsibility is the dead drops.
- d. These cells will be trained on gathering raw field information, using all methods – report writing – intelligence – developing and printing – secret communication.

## 3- Supply Cell

- a. Consists of 2-4 members.
- b. This cell's mission is to prepare everything requested such as equipment, weapons and ammunition, and documents... etc., which are necessary to execute the operation.
- c. These members will be thoroughly trained in matters such as, but not limited to: car theft, smuggling, buying weaponry and ammunition, forgery, dealing with smugglers, and renting apartments and preparing them for refuge.... etc.

## 4- Execution Cell

- a. Consists of 4 members.
- b. This cell is the strike force, whose function is to execute the actual mission.
- c. The cell is trained on everything necessary to execute operations in cities, such as assassinations, kidnapping, bombing and raids... etc.

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### Chapter 2

Methods for the cells to operate together

- Note: As we have previously mentioned, all communications will be done through dead drops.

Procedures for executing the operation:

- Note: Numbers represent the sequence for operations inside the cell.  
All messages placed in the dead drops must be encrypted.
- A. The division command will send a dead drop which contains the mission for the cell's command.

- B. The command cell [Translator comment: should do the following]:
- 1) The command cell will send a dead drop to the information cell for gathering information regarding the target.
  - 2) The information cell will gather information regarding the target and send it through a dead drop to the command cell.
  - 3) The command cell will study the information, prepare a plan, and determine the equipment needed from the supply cell.
  - 4) The supply cell will supply the equipment and place it in a dead drop.
  - 5) The execution cell will receive the equipment and arms needed, and then execute the operation.